

READING BOROUGH COUNCIL

REPORT BY DIRECTOR OF ADULT CARE AND HEALTH SERVICES

TO:	HEALTH AND WELLBEING BOARD		
DATE:	15 <sup>th</sup> July 2016	AGENDA ITEM:	9
TITLE:	DEVELOPMENT OF WELLBEING DASHBOARD		
LEAD COUNCILLOR:	COUNCILLOR GRAEME HOSKIN	PORTFOLIO:	HEALTH
SERVICE:	WELLBEING	WARDS:	ALL
LEAD OFFICER:	JO HAWTHORNE	TEL:	0118 937 3623 (73623)
JOB TITLE:	HEAD OF WELLBEING	E-MAIL:	jo.hawthorne@reading.gov.uk

**1. PURPOSE OF REPORT AND EXECUTIVE SUMMARY**

- 1.1 The purpose of the report is to update members of the Board on the progress of the development of the Wellbeing Dashboard.
- 1.2 The development of a Wellbeing Dashboard was agreed in principle at a previous Health and Wellbeing Board meeting on 18<sup>th</sup> March 2016. <http://www.reading.gov.uk/media/4822/Item-10/pdf/item10.pdf>
- 1.3 The latest draft of the Wellbeing Dashboard will be presented and demonstrated at the meeting and is attached at Appendix 1.

**2. RECOMMENDED ACTIONS**

- 2.1 To endorse the Dashboard and the initial indicator sets.
- 2.2 To recommend that the Dashboard is presented as a standing item at each Health and Wellbeing Board.
- 2.3 To consider arrangements for performance to be presented and scrutinised including leads for each area, pending the new Health and Wellbeing Strategy.
- 2.4 To endorse the proposed next steps (section 4.3)

**3. POLICY CONTEXT**

- 3.1 In January 2016, the LGA was appointed to complete a Peer Challenge review of Reading's Health and Wellbeing Board, which was conducted through 'on-site' visits in the following March. The recommendations from the Review included increasing accountability and transparency of progress against stated aims and objectives.
- 3.2 Reading's first Health and Wellbeing Strategy has now reached the end of its term and the Board has agreed next steps to refresh the strategy for the next period. A report commissioned to review the current strategy and the most recent Joint Strategic Needs Assessment (JSNA) has made a number of recommendations, including ensuring that the strategy objectives aligned with outcomes in the Public Health Outcomes Framework (PHOF).

3.3 Under the Health and Social Care Act 2012 Local authorities and clinical commissioning groups (CCGs) were given equal and joint duties to prepare Joint Strategic Needs Assessments and Health and Wellbeing Strategies through the local Health and Wellbeing Board. The Board's role is to be focused on improving outcomes when assessing needs, setting strategies and reviewing whether outcomes have changed as a result of agreed action/s, taking into consideration the long-term nature of achieving many public health outcomes.

## 4. THE PROPOSAL

### 4.1 Current Position

On 18<sup>th</sup> March 2016 Reading's Health and Wellbeing Board agreed to the draft 'Wellbeing Dashboard', which contained key priorities with associated performance indicators and outcome measures. It was suggested that these could be reported and monitored at Health and Wellbeing Board meetings by partners, providing transparent information on the delivery of the Health and Wellbeing Strategy. It was agreed that a group of key stakeholders would form a task and finish group to further develop the format of the dashboard to present to the next Health and Wellbeing Board.

### 4.2 Options Proposed

Key issues discussed by the group are set out below. Following the group meeting, the model for the dashboard has been developed further and the final version will be presented electronically and demonstrated at this meeting and is attached at Appendix 1.

- **Goals** - The task and finish group considered the four goals of the current Health and Wellbeing Strategy and the areas that the Board would need to take into account under each one. The group highlighted that the Board should be able to take a broad view of a wide range of areas under each goal that could then be investigated more closely where performance causes concern. These goals will be refreshed in order to reflect the development of a new Health and Wellbeing Strategy or new emerging data through the JSNA.
- **Indicators** - Indicators have been drawn from data published in one of three national outcome frameworks - the Public Health Outcomes Framework, the Adult Social Care Outcome Framework and the NHS Outcomes Framework, which largely cover all age groups. It is worth noting the Dashboard could also be used to capture any future recommendations emerging from the Ofsted Report. The use of published data will enable us to ensure that the data is robust and stable, along with demonstrating that objectives and outcomes are in line with national and local strategic aims. As described above, the indicators selected will be reviewed in accordance with the development of a new Health and Wellbeing Strategy.
- **Targets** - The group agreed that setting targets should be more ambitious than simply comparing to national or similar group average. Targets in the draft document are set at similar group average or better.
- **Format** - The group preferred that a broad range of indicators were presented in a compact format, but that fuller information was easily available. When viewed electronically, users can click on each goal for more detailed information, including comparison with the national average and similar local authority areas, and can also click on each indicator to see the full definition and data source. Users can also link to the published performance information online, including trend data where this is published.

- **Updates** - it is proposed that the HWB dashboard is updated with the most recent published data in advance of each Health and Wellbeing Board Meeting. However, once the dashboard is populated and approved by the Health Sub-Group, it will NOT then be updated before presentation to the board. This will ensure that members and other colleagues have sight of performance data before they are shared more widely.
- **Presentation to the board** - The proposal is that a lead will be identified for each indicator who will be able to provide basic background information when requested. Leads will also be able to raise any performance concerns with board members through the normal reporting channels. It is suggested that where there concerns are consistently highlighted a task and finish group can be convened to investigate.

### 4.3 Next Steps

Further recommendations for development will be taken into account and the model for the report will be refined further.

Development of mechanisms for ensuring sufficient background information is available to Board members on request to inform a practical oversight and understanding of performance and decision-making.

The most up-to-date version of the Wellbeing Dashboard will be presented as a standing item at the next Health and Wellbeing Board for discussion and action.

## 5. CONTRIBUTION TO STRATEGIC AIMS

5.1 The new Health and Wellbeing Strategy with an accompanying action plan will be developed based on the needs of the local population, as determined by the Joint Strategic Needs Assessment, and provide a vision for improving the health and wellbeing of people in Reading. This project will play a vital role in ensuring that the Strategy is delivered effectively. Both the strategy and this project will support the delivery of Reading Corporate Plan Objectives, especially:

- Safeguarding and protecting those that are most vulnerable;
- Providing the best start in life through education, early help and healthy living; and
- Keeping the town clean, safe, green and active.

5.2 Further, by seeking to reduce health inequalities and promote healthy and independent living, both the Health and Wellbeing Strategy and this project will contribute directly to the Council's strategic aim of promoting equality, social inclusion and safe and healthy lifestyle for all and will contribute profoundly to the monitoring and improvement of the health of the people of Reading.

## 6. COMMUNITY ENGAGEMENT AND INFORMATION

6.1 A task and finish group with key stakeholders was used to develop the format and content of the current version of the Wellbeing Dashboard. Further consultation will be necessary to map the dashboard to the refreshed Health and Wellbeing Strategy.

6.2 Further consultation on the Dashboard will form part of the overall consultation on the Health and Wellbeing Strategy.

## 7. EQUALITY IMPACT ASSESSMENT

7.1 EIA is not relevant to a decision to continue to develop a Wellbeing Dashboard to monitor progress against the Health and Wellbeing Strategy.

7.2 Reading Borough Council must meet the Public Sector Equality Duty under the Equality Act 2010 and consideration will be given to this throughout any engagement activity. The Health and Wellbeing Strategy will be developed with an awareness of inequalities of health and the JSNA will continue to be a tool to support identification of inequalities across the goals.

## 8. LEGAL IMPLICATIONS

8.1 The Health and Social Care Act 2012 gives duties to local authorities and clinical commissioning groups (CCGs) to develop a Health and Wellbeing Strategy and to take account of the findings of the JSNA in the development of commissioning plans.

## 9. FINANCIAL IMPLICATIONS

9.1 Development and implementation will be delivered from existing resources with no additional expenditure. While no specific savings are forecast, closer monitoring of performance against PHOF and other outcome frameworks can be expected to ensure that commissioned services represent value for money for the locality.

## 10. BACKGROUND PAPERS

10.1 Proposal of a Wellbeing Dashboard - report to Reading's Health and Wellbeing Board 18<sup>th</sup> March 2016. <http://www.reading.gov.uk/media/4822/Item-10/pdf/item10.pdf>

10.2 Reading Health and Wellbeing Strategy - Next Steps - report to Reading's Health and Wellbeing Board 22<sup>nd</sup> January 2016. [http://www.reading.gov.uk/media/4506/Item-12-Report/pdf/Item\\_12\\_Report.pdf](http://www.reading.gov.uk/media/4506/Item-12-Report/pdf/Item_12_Report.pdf)

10.3 LGA Peer Review of the Reading and West of Berkshire Health and Wellbeing Boards Methodology and Process - report to Reading's Health and Wellbeing Board 22<sup>nd</sup> January 2016. [http://www.reading.gov.uk/media/4566/Item-18-update/pdf/Item\\_18\\_update.pdf](http://www.reading.gov.uk/media/4566/Item-18-update/pdf/Item_18_update.pdf)

10.4 Dr Andrew Terrell - Rapid Review of Reading Joint Strategic Needs Assessment (JSNA). 10<sup>th</sup> June 2016.